

ON BEHALF OF AVISTA CORPORATION

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ON BEHALF OF HYDRO ONE LIMITED

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BEFORE THE IDAHO PUBLIC UTILITIES COMMISSION

IN THE MATTER OF THE JOINT)
APPLICATION OF HYDRO ONE LIMITED) CASE NO. AVU-E-17-09
(ACTING THROUGH ITS INDIRECT) CASE NO. AVU-G-17-05
SUBSIDIARY, OLYMPUS EQUITY LLC))
AND)
AVISTA CORPORATION) DIRECT TESTIMONY
FOR AN ORDER AUTHORIZING PROPOSED) OF
TRANSACTION) MARK T. THIES

FOR AVISTA CORPORATION

(ELECTRIC AND NATURAL GAS)

1 I. INTRODUCTION

2 Q. Please state your name, business address, and
3 present position with Avista Corporation.

4 A. My name is Mark T. Thies. My business address is
5 1411 East Mission Avenue, Spokane, Washington. I am employed
6 by Avista Corporation ("Avista") as Senior Vice President,
7 Chief Financial Officer and Treasurer.

8 Q. Please describe your education and business
9 experience.

10 A. I received a Bachelor of Arts degree in 1986 with
11 majors in Accounting and Business Administration from Saint
12 Ambrose College in Davenport, Iowa, and became a Certified
13 Public Accountant in 1987. I have extensive experience in
14 finance, risk management, accounting and administration
15 within the utility sector.

16 I joined Avista in September of 2008 as Senior Vice
17 President and Chief Financial Officer (CFO). Prior to joining
18 Avista, I was Executive Vice President and CFO for Black Hills
19 Corporation, a diversified energy company, providing
20 regulated electric and natural gas service to areas of
21 Montana, South Dakota and Wyoming. I joined Black Hills
22 Corporation in 1997 upon leaving InterCoast Energy Company in
23 Des Moines, Iowa, where I was the manager of accounting.
24 Previous to that I was a senior auditor for Arthur Andersen

1 & Co. in Chicago, Illinois.

2 **Q. What are your duties as Senior Vice President, Chief**
3 **Financial Officer ("CFO") and Treasurer of Avista?**

4 A. I have overall responsibility for the financial
5 management and financial health of Avista. In particular, my
6 present responsibilities include oversight of the finance,
7 accounting, tax, financial planning, budgeting, strategy,
8 risk and insurance of Avista.

9 **Q. Please summarize your testimony.**

10 A. My testimony begins with an overview of Avista from
11 a financial perspective. I explain the terms of the Proposed
12 Transaction, and the benefits of the transaction to Avista,
13 its customers, and other stakeholders from my CFO perspective.
14 My testimony will focus primarily on the commitments offered
15 by Avista and Hydro One (hereafter referred to as "Joint
16 Applicants") addressing capital structure, credit ratings,
17 accounting, Commission oversight and ring-fencing protection.

18 I will also address the various approvals that are
19 necessary prior to consummation of the transaction, the timing
20 of the filings, and the anticipated timing of the closing of
21 the transaction. Finally, I will explain how Avista will
22 operate in the intermediate period between the signing of the
23 Agreement and Plan of Merger (hereafter referred to as "Merger
24 Agreement") and the closing of the Proposed Transaction.

1 A table of contents for my testimony is as follows:

2	Description	Page
3	I. Introduction	1
4	II. Financial Overview of Avista	4
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10

11 **Q. Are you sponsoring any exhibits with your**
12 **testimony?**

13 A. Yes. Exhibit No. 3, Schedule 1 includes a copy of
14 Avista's financial statements contained within its Form 10-K
15 filed with the Securities and Exchange Commission (SEC) for
16 the fiscal year ending December 31, 2016. Exhibit No. 3,
17 Schedule 2 is a copy of Avista's Form 10-Q filed with the SEC
18 for the quarterly period ending June 30, 2017. Exhibit No.
19 3, Schedule 3 includes a copy of the Merger Agreement, dated
20 July 19, 2017. Exhibit No. 3, Schedule 4 includes the "Master
21 List of Commitments" being offered by Avista and Hydro One,
22 as part of our request for approval of the Proposed
23 Transaction.

24

1 II. FINANCIAL OVERVIEW OF AVISTA

2 Q. Before discussing the specifics of the Proposed
3 Transaction, and how Avista will be affected by the Proposed
4 Transaction, would you please provide some preliminary
5 comments on Avista's current financial situation?

6 A. Yes. Avista is operating the business efficiently
7 for our customers, ensuring that our energy service is
8 reliable and customers are satisfied, while at the same time
9 keeping costs as low as reasonably possible. An efficient,
10 well-run business is not only important to our customers but
11 also important to investors. We plan and execute on a capital
12 financing plan that provides a prudent capital structure and
13 liquidity necessary for our operations. We honor our
14 financial commitments and we continue to rely on external
15 capital for sustained utility operations. We initiate
16 regulatory processes to seek timely recovery of our costs with
17 the goal of achieving earned returns close to those allowed
18 by regulators in each of the states we serve. These elements
19 - cost management, capital and revenues that support
20 operations - are key determinants to the rating agencies whose
21 credit ratings are critical measures of our financial
22 situation.

23 I have attached a copy of Avista's Form 10-K filed with
24 the SEC for the fiscal year ending December 31, 2016 as

1 Exhibit No. 3, Schedule 1, for ease of reference to additional
2 details related to Avista's utility and non-utility
3 operations. In addition, Avista's Form 10-Q filed with the
4 SEC for the quarterly period ending June 30, 2017 is attached
5 as Exhibit No. 3, Schedule 2.

6 **Q. What steps is Avista taking to maintain and improve**
7 **its financial health?**

8 A. We are working to assure there are adequate funds
9 for operations, capital expenditures and debt maturities. We
10 obtain a portion of these funds through the issuance of long-
11 term debt and common equity. We actively manage risks related
12 to the issuance of long-term debt through our interest rate
13 risk mitigation plan and we maintain a proper balance of debt
14 and common equity through regular issuances and other
15 transactions. We actively manage energy resource risks and
16 other financial uncertainties inherent in supplying reliable
17 energy services to our customers. We create financial plans
18 and forecasts to model our income, expenses and investments,
19 providing a basis for prudent financial planning.

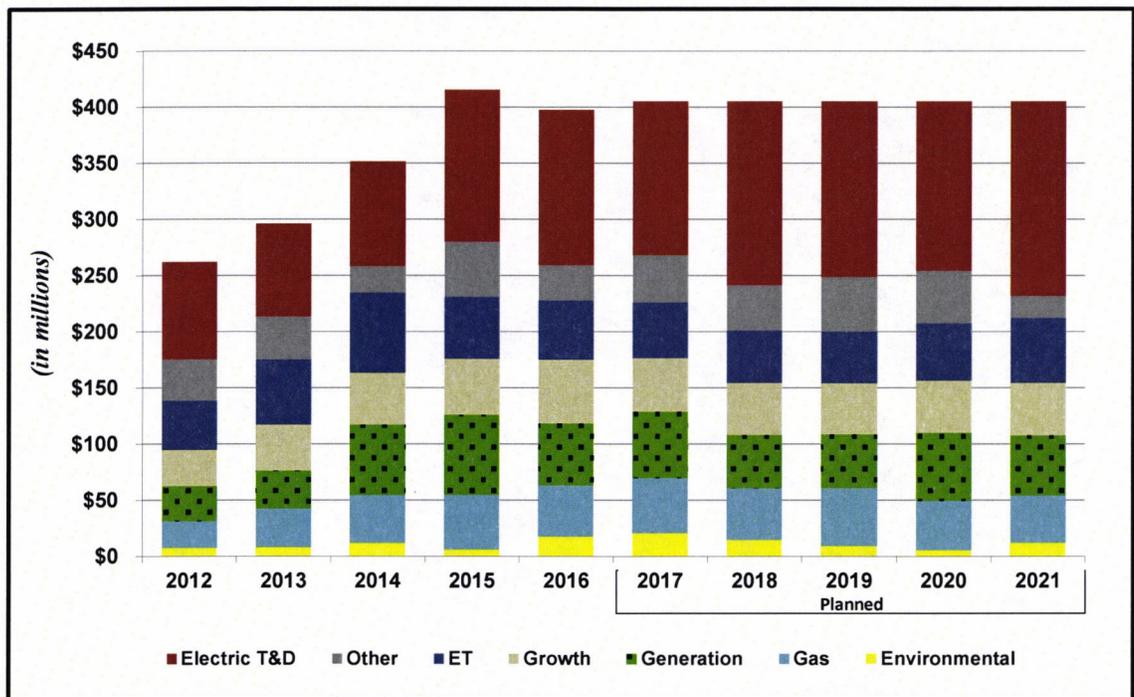
20 Avista currently has a sound financial profile and it is
21 very important for Avista to maintain and enhance its
22 financial position in order to access debt and equity
23 financing as Avista funds significant future capital
24 investments and refines maturing debt.

1 Q. What is Avista's recent and planned capital
2 expenditure levels?

3 A. Illustration No. 1 below summarizes the capital
4 expenditure levels for Avista Utilities on a system basis for
5 recent years, as well as planned expenditures through 2021.

6 Illustration No. 1

7 **Capital Expenditures**



19 * The higher level of capital expenditure in 2015 was driven by
20 storm costs for the November windstorm, and costs related to a
renegotiation of the Coyote Springs Long Term Service Agreement,
which occurred late in the year.

21 The capital expenditure level is expected to remain
22 constant at \$405 million annually from 2017 through 2021. For
23 comparison purposes, Avista Utilities' regulated utility rate
24 base, on a system basis, was \$3.0 billion at June 30, 2017.

1 **Q. What is the basis for Avista's planned level of**
2 **capital expenditures?**

3 A. The level of capital investment in recent years has
4 been driven primarily by the business need to fund a greater
5 portion of the departmental requests for new capital
6 investments that, in the past, were unfunded. Each year the
7 departments across Avista assess the near-term needs to
8 maintain and upgrade the utility infrastructure and
9 technology necessary to continue to provide safe, reliable
10 service to customers, as well as maintain a high level of
11 customer satisfaction. The proposed capital spending level
12 for each year of the next five years is reviewed and approved
13 by senior management of Avista, and is presented to the
14 Finance Committee of the Board of Directors.

15 **Q. What are Avista's expected long-term debt issuances**
16 **in the next several years?**

17 A. To provide adequate funding for the capital
18 expenditures noted above and to repay maturing long-term debt,
19 we are forecasting the issuance of long-term debt of
20 approximately \$900 million for the period 2017 through 2021.

21 **Q. Are there other debt obligations that Avista must**
22 **consider?**

23 A. Yes. In addition to long-term debt, Avista's \$400
24 million revolving credit facility expires in April 2021.

1 Avista relies on this credit facility to provide, among other
2 things, funding to cover daily and month-to-month variations
3 in cash flows, interim funding for capital expenditures, and
4 credit support in the form of cash and letters of credit that
5 are required for energy resources commitments and other
6 contractual obligations. A strong financial position will be
7 necessary to gain access to a new or renewed revolving credit
8 facility under reasonable terms prior to expiration of the
9 existing facility.

10 **Q. What is Avista's current and planned capital**
11 **structure?**

12 A. Avista's current capital structure includes
13 approximately 50% common equity and 50% debt, and we plan to
14 maintain a similar capital structure to the future.
15 Maintaining a strong common equity ratio has several benefits
16 for customers. We are dependent on raising funds in capital
17 markets throughout all business cycles. These cycles include
18 times of contraction and expansion. A solid financial profile
19 will assist us in accessing debt capital markets on reasonable
20 terms in both favorable financial markets and when there are
21 disruptions in the financial markets.

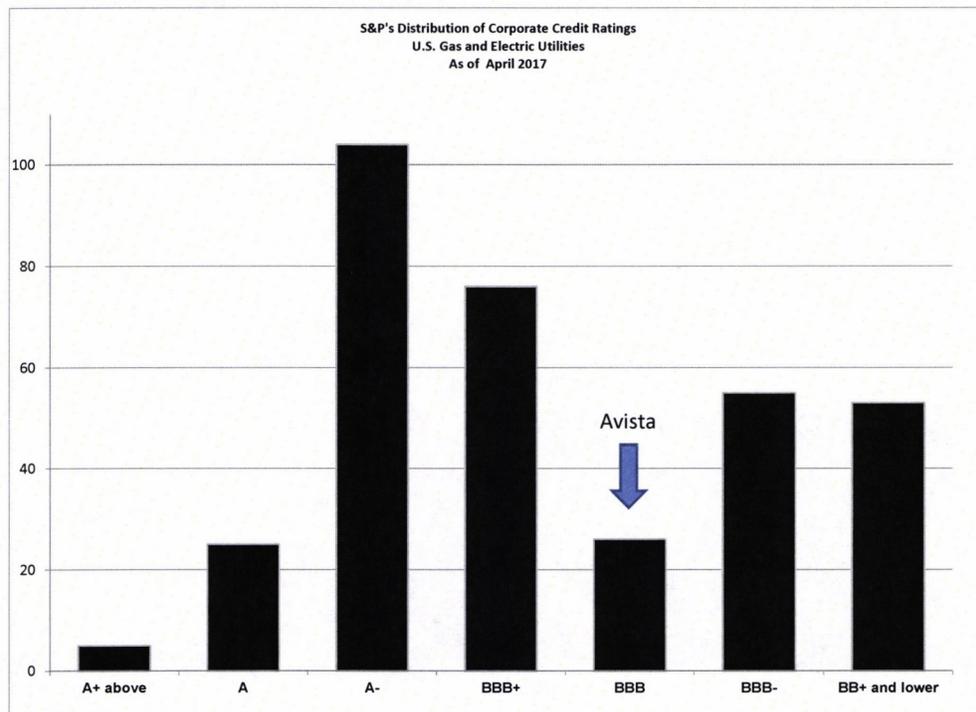
22 Additionally, this common equity ratio is a component in
23 supporting our current credit ratings, and our long-term goal
24 of having a corporate credit rating of BBB+. A rating of BBB+

1 would be consistent with the natural gas and electric industry
 2 average. Avista's current credit ratings, assigned by
 3 Standard & Poor's (S&P) and Moody's Investor Service (Moody's)
 4 are as follows:

	S&P	Moody's
Corporate Credit Rating	BBB	Baa1
Senior Secured Debt	A-	A2
Outlook	Positive	Stable

9 As shown in Illustration No. 2 below, the average
 10 corporate credit rating for U.S. Regulated Gas and Electric
 11 Utilities is BBB+ and the most common rating is A-. The
 12 average and most common ratings are one and two notches
 13 higher, respectively, than Avista's rating.

14 **Illustration No. 2**



1 Strong credit ratings are an important component to
2 Avista having access to capital markets on reasonable terms.
3 Moving further away from non-investment grade (BB+) provides
4 more stability for Avista, which is also beneficial for
5 customers.

6 **Q. Please explain the implications of the credit**
7 **ratings in terms of Avista's ability to access capital**
8 **markets.**

9 A. Credit ratings impact investor demand and expected
10 returns. More specifically, when we issue debt, the credit
11 rating can affect the determination of the interest rate at
12 which the debt will be issued. The credit rating can also
13 affect the type of investor who will be interested in
14 purchasing the debt. For each type of investment a potential
15 investor could make, the investor looks at the quality of that
16 investment in terms of the risk they are taking and the
17 priority they would have for payment of principal and interest
18 in the event that the organization experiences severe
19 financial stress. Investment risks include, but are not
20 limited to, liquidity risk, market risk, operational risk,
21 regulatory risk, and credit risk. These risks are considered
22 by S&P, Moody's and investors in assessing our
23 creditworthiness.

24 In challenging credit markets, where investors are less

1 likely to buy corporate bonds (as opposed to U.S. Government
2 bonds), a stronger credit rating will attract more investors,
3 and a weaker credit rating could reduce or eliminate the
4 number of potential investors. Thus, weaker credit ratings
5 may result in a company having more difficulty accessing
6 capital markets and/or incurring higher costs when accessing
7 capital. A balanced capital structure helps support access
8 to both debt and equity markets under reasonable terms, and
9 on a sustainable basis.

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III. TERMS OF THE PROPOSED TRANSACTION

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Q. What are the terms of the Proposed Transaction?

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A. On July 19, 2017 Avista, and Hydro One Limited ("Hydro One"), Olympus Holding Corp. ("US Parent"), and Olympus Corp. ("Merger Sub") entered into a Merger Agreement. The proposed merger was unanimously approved by the Boards of Directors of both Avista and Hydro One.

Following all approvals, at the effective time on the closing date, Merger Sub will be merged with and into Avista, and the separate existence of Merger Sub will cease, and Avista will be the surviving corporation and will become a wholly-owned subsidiary of Olympus Equity LLC, an indirect, wholly-owned subsidiary of Hydro One.

I will refer to the proposed acquisition of Avista by

1 Hydro One as the "Proposed Transaction." A copy of the Merger
2 Agreement is attached as Exhibit No. 3, Schedule 3. The post-
3 closing corporate structure is presented in Exhibit No. 4,
4 Schedule 2, sponsored by Mr. Lopez.

5 The Merger Agreement sets forth the terms and conditions
6 of the Proposed Transaction, pursuant to which Hydro One,
7 through its affiliates, including Olympus Equity LLC, will
8 acquire all of the outstanding shares of Avista.

9 Mr. Morris has addressed, among other things, the
10 governance, management and post-closing operations of Avista.
11 The balance of my testimony will focus primarily on the
12 financial aspects of the Proposed Transaction.

13 **Q. What consideration will Avista's shareholders**
14 **receive upon the closing of the Proposed Transaction?**

15 A. Under the terms of the all-cash transaction, Avista
16 shareholders will receive \$53.00 per common share, less any
17 applicable tax withholding. Following the closing, Avista's
18 current shareholders will cease to have any ownership interest
19 in Avista or rights as Avista shareholders.

20 **Q. How does the level of consideration compare with**
21 **the market price of Avista's common stock prior to the signing**
22 **of the Merger Agreement?**

23 A. The \$53.00 per share represents a twenty-four
24 percent (24%) premium to Avista's closing price on July 18,

1 2017 of \$42.74 per share.

2 **Q. What is the total purchase price?**

3 A. The aggregate purchase price is approximately \$5.3
4 billion, comprised of an equity purchase price of \$3.4
5 billion, and the assumption of approximately \$1.9 billion of
6 Avista debt. The \$1.9 billion of Avista's debt obligations
7 assumed by Hydro One will remain at Avista.

8 **Q. How will the purchase be funded by Hydro One and**
9 **its affiliates?**

10 A. There is no financing condition to the merger.
11 Hydro One intends to finance the aggregate cash consideration
12 payable at the closing of the Proposed Transaction, and
13 related expenses, with a combination of some or all of the
14 following:

- 15 • net proceeds from the sale by a direct, wholly-
16 owned subsidiary of Hydro One of C\$1.54 billion of
17 convertible unsecured subordinated debentures,
18 that are convertible into common shares of Hydro
19 One;
- 20 • net proceeds of any subsequent bond or other debt
21 offerings;
- 22 • amounts drawn under the existing C\$250,000,000
23 operating credit facility available to Hydro One;
24 and
- 25 • existing cash on hand and other sources available
26 to Hydro One.

27 Hydro One's overall financing plan for the purchase is
28 structured and targeted to maintain Hydro One's strong
29 investment grade status, and includes the issuance of C\$1.54

1 billion of equity, as indicated above. Mr. Lopez provides
2 additional details related to the financing plan.

3 **Q. Upon the closing of the Proposed Transaction, will**
4 **Avista continue to be a publicly traded company?**

5 A. Upon consummation of the Proposed Transaction,
6 Avista will no longer have common stock that is publicly
7 traded. Its common stock will be delisted from, and will no
8 longer be traded on, the New York Stock Exchange or any other
9 securities exchange, and will be deregistered under the
10 Securities Exchange Act.

11 **Q. Will Avista maintain its own capital structure**
12 **following the closing?**

13 A. Yes. Avista will maintain its own capital structure
14 after the Proposed Transaction is consummated, and will
15 continue to fund its ongoing operations with both debt and
16 equity sources. As will be explained later in my testimony,
17 Avista and Hydro One have offered a commitment, as part of
18 our request for approval of the Proposed Transaction, to
19 maintain a strong equity component in Avista's capital
20 structure. Maintaining a strong equity layer plays a
21 significant role in supporting financial metrics that support
22 access to debt capital under reasonable terms.

23 **Q. Will Avista continue to carry credit ratings from**
24 **rating agencies?**

1 A. Yes. Avista is currently rated by both S&P and
2 Moody's. Avista will continue to carry credit ratings from
3 at least one nationally recognized rating agency.

4 **Q. Will the basis of presentation of Avista's**
5 **financial statements change as a result of the consummation**
6 **of the Proposed Transaction?**

7 A. Avista's financial statements will continue to be
8 maintained and presented in accordance with Generally
9 Acceptable Accounting Principles and Federal Energy
10 Regulatory Commission ("FERC") accounting rules.

11 **Q. Will Avista continue to be a regulated utility upon**
12 **completion of the Proposed Transaction?**

13 A. Yes. Avista will continue to be subject to the
14 regulation of this Commission, other state commissions and,
15 among other agencies, FERC.

16

17 **IV. BENEFITS TO AVISTA AND ITS STAKEHOLDERS**

18 **Q. From your perspective as CFO, what are the benefits**
19 **to Avista and its stakeholders?**

20 A. As highlighted in Mr. Morris's testimony, the
21 number of investor-owned electric and natural gas utilities
22 in North America has decreased significantly over the years
23 through consolidation. Through consolidation, these larger
24 utilities have the opportunity to spread costs, especially

1 the costs of new technology, over a broader customer base and
2 a broader set of infrastructure. The partnership of Avista
3 and Hydro One will provide opportunities for efficiencies in
4 the long-term through the sharing of best practices,
5 technology and innovation. The Proposed Transaction will
6 provide benefits to Avista's customers that otherwise would
7 not occur.

8 These benefits will not only be viewed favorably by
9 customers, but also by debt holders and rating agencies. An
10 efficient, well-run business increases the opportunity to
11 achieve financial metrics to support favorable credit
12 ratings.

13 As explained by Mr. Morris, the merger with Hydro One
14 will not only allow Avista and its customers to benefit from
15 being a part of a larger organization (the benefits of scale),
16 but at the same time preserves local control of Avista and
17 the retention of Avista's culture and its way of doing
18 business. We believe this preservation of local control and
19 management of Avista is important to many stakeholders
20 including, among others, our customers, our employees, the
21 communities we serve, the vendors we do business with,
22 lenders, and rating agencies.

23 **Q. Will the Proposed Transaction affect the credit**
24 **ratings of Avista?**

1 A. The credit ratings of Avista are not expected to
2 change immediately as a result of the Proposed Transaction.
3 However, over the longer term there is a potential for
4 improved credit ratings at Avista. For example, on July 19,
5 2017, S&P affirmed Avista's long-term ratings and revised the
6 outlook to positive from stable upon the announcement of the
7 Proposed Transaction. S&P indicated the outlook revision on
8 Avista reflects the potential for higher ratings upon the
9 completion of the acquisition. S&P noted, among other things,
10 that, "Our assessment is based on our view that Avista will
11 be an important member of the HOL [Hydro One Limited] group,
12 highly unlikely to be sold, and integral to overall group
13 strategy and operations."

14 Moody's also affirmed Avista's long-term ratings with a
15 stable outlook upon the announcement of the Proposed
16 Transaction.

17 **Q. How will the Proposed Transaction affect Avista's**
18 **access to the debt markets?**

19 A. Avista will continue to access the capital markets
20 for long-term fixed income securities, such as senior secured
21 notes, mortgage bonds, unsecured debt and hybrid securities
22 such as the junior subordinated notes. Avista will also
23 continue to access short-term funds directly through the
24 credit facility. Following the closing of the Proposed

1 Transaction, Avista will access the capital markets in what
2 is currently being viewed as neutral to improved credit
3 support.

4 **Q. How will the Proposed Transaction affect Avista's**
5 **access to equity capital?**

6 A. Once the Proposed Transaction is completed, Avista
7 will no longer need to access the capital markets for equity.
8 The equity will be supported through retained earnings, and
9 equity investment from Hydro One. As explained by Mr. Lopez,
10 Hydro One has a strong balance sheet and ready access to both
11 debt and equity markets. Hydro One's recent equity
12 (convertible debentures) financing in July 2017 was over-
13 subscribed by over 100%.

14 Through the commitments I will present later, Avista and
15 Hydro One have agreed to maintain a capital structure that
16 includes a strong common equity ratio, and Hydro One has a
17 demonstrated ability to support such a commitment, as
18 explained by Mr. Lopez.

19 **Q. What are the expected cost savings associated with**
20 **the Proposed Transaction?**

21 A. As explained by Mr. Morris, the Proposed
22 Transaction is designed such that following the closing there
23 will be little to no change in Avista's day to day operations,
24 as compared to prior to the Proposed Transaction. The

1 Proposed Transaction does not target the elimination of jobs,
2 or cost-cutting that could lead to a deterioration of customer
3 service, customer satisfaction, safety, or reliability.
4 There will, however, be some cost savings following the
5 closing of the Proposed Transaction.

6 An estimate of the cost savings, and the cost categories
7 in which they are expected, is shown in Table No. 1 below:

8 **Table No. 1 - Estimated Immediate Cost Savings - Post-Closing**

9	Board of Director Costs	\$ 538,000
10	D&O Insurance	439,000
11	Investor Relations	365,000
12	Accounting	245,000
13	Proxy	200,000
14	Annual Report	189,000
	Costs Excluded for Ratemaking	<u>(267,000)</u>
	Total	\$ 1,709,000

15 Q. Please briefly explain each of the estimated cost
16 savings in Table 1 above.

17 A. The estimated cost savings are expected to be
18 achieved as follows:

19 • **Board of Director Costs:** Following the closing,
20 Avista's Board of Directors will have fewer non-
21 employee members which will result in lower costs,
22 i.e., more of the directors will be employees of
23 either Avista or Hydro One, and will not receive
24 separate compensation for their participation on
25 the Avista Board. In addition, the Board will be
26 reduced from ten to nine members.

27 • **Directors and Officers (D&O) Insurance:** Following
28 the closing, Avista's director and officer

1 insurance is expected to be covered under Hydro
2 One's policy, which will result in reduced costs
3 for Avista.

4 • **Investor Relations:** Following the closing, Avista
5 will no longer have publicly traded common stock.
6 This will result in reduced costs for Avista.

7 • **Accounting:** Following the closing, there will be
8 a reduction in the hours necessary for Avista's
9 external auditors to audit Avista's books of
10 record, which will result in reduced costs.

11 • **Proxy:** Following the closing, Avista will no longer
12 be required to prepare and file an annual proxy
13 report.

14 • **Annual Report:** Following the closing, Avista will
15 no longer be required to prepare and file an annual
16 report to shareholders.

17 **Q. Please explain the (\$267,000) entry in Table No. 1**
18 **identified as "Costs Excluded for Ratemaking."**

19 A. During ratemaking proceedings some of the costs in
20 the categories in Table No. 1 above are excluded from retail
21 rates, either through a settlement stipulation among parties
22 approved by the Commission, or by separate order of the
23 Commission. The (\$267,000) represents the estimated amount
24 currently excluded from retail rates. The net total of \$1.7
25 million in Table No. 1 reflects the expected immediate savings
26 to customers following the close of the Proposed Transaction.
27 Additional details of the calculation of these savings are
28 provided in my workpapers.

29 These cost savings are the basis for the offsetable
30 portion of the Rate Credit explained by Mr. Morris, and

1 proposed by Joint Applicants beginning at the closing of the
2 Proposed Transaction. Mr. Ehrbar explains how the Rate Credit
3 is proposed to be spread to Avista's electric and natural gas
4 customers.

5 We believe additional efficiencies (benefits) will be
6 realized over time from the sharing of best practices,
7 technology and innovation between the two companies. It will
8 take time, however, to identify and capture those benefits.
9 Mr. Morris explains that the proposed financial benefits to
10 customers will increase from \$2.65 million per year for the
11 first five years following the closing, to \$3.65 million per
12 year for the last five years of the 10-year period. This
13 increased level of benefits in the last five years reflects
14 the increased opportunity to achieve greater benefits over
15 time. The level of annual net cost savings (and/or net
16 benefits) will be tracked and reported on an annual basis.

17

18 **V. COMMITMENTS OFFERED BY AVISTA AND HYDRO ONE**

19 **Q. Joint Applicants have proposed a number of**
20 **commitments as part of the Joint Application. Would you**
21 **please provide an overview of these commitments?**

22 A. Yes. As part of the Joint Applicants' request for
23 approval of the Proposed Transaction, Hydro One and Avista
24 have offered commitments in addition to the Delegation of

1 Authority in the Merger Agreement. (See Exhibits A and B to
2 the Merger Agreement attached as Exhibit No. 3, Schedule 3.)
3 The commitments included in the Joint Application total 55
4 commitments offered by Hydro One and Avista. The 55
5 commitments are grouped together into the categories
6 identified below. The Master List of all 55 commitments is
7 attached as Exhibit No. 3, Schedule 4.

8 A. Reservation of Certain Authority to the Avista
9 Board of Directors

10 1. Governance

11 2. Management and Employee

12 3. Local Presence/Community Involvement

13 B. Rate Commitments

14 C. Regulatory Commitments

15 D. Financial Integrity Commitments

16 E. Ring-fencing Commitments

17 F. Environmental, Renewable Energy, and Energy
18 Efficiency Commitments

19 G. Community and Low-Income Assistance Commitments

20 Each of the commitments will be explained by one or more
21 of the Avista and Hydro One witnesses sponsoring testimony in
22 this proceeding. Within the Master List of Commitments in
23 Exhibit No. 3, Schedule 4, the witnesses addressing the
24 commitments are identified.

1 **Q. What are the specific commitments you are**
2 **addressing in your testimony?**

3 A. I am addressing the following commitments offered
4 by Avista and Hydro One:

5 **Rate Commitments:**

- 6 • Treatment of Net Cost Savings - Commitment No. 16
- 7 • Treatment of Transaction Costs - Commitment No. 17
- 8 • Rate Credits - Commitment No. 18

9 **Regulatory Commitments:**

- 10 • State Regulatory Authority and Jurisdiction -
11 Commitment No. 19
- 12 • Separate Books and Records - Commitment No. 21
- 13 • Access to and Maintenance of Books and Records -
14 Commitment No. 22
- 15 • Ratemaking Cost of Debt and Equity - Commitment No.
16 24
- 17 • Avista Capital Structure - Commitment No. 25
- 18 • Commission Enforcement of Commitments - Commitment
19 No. 29
- 20 • Submittal to State Court Jurisdiction for
21 Enforcement of Commission Orders - Commitment No.
22 30

23 **Financial Integrity Commitments:**

- 24 • Capital Structure Support - Commitment No. 33

- 1 • Utility-Level Debt and Preferred Stock - Commitment
- 2 No. 34
- 3 • Continued Credit Ratings - Commitment No. 35
- 4 • Restrictions on Upward Dividends and Distributions
- 5 - Commitment No. 36
- 6 • Pension Funding - Commitment No. 37
- 7 • SEC Reporting Requirements - Commitment No. 38
- 8 • Compliance with the Sarbanes-Oxley Act - Commitment
- 9 No. 39

10 **Ring-Fencing Commitments:**

- 11 • Independent Directors - Commitment No. 40
- 12 • Non-Consolidation Opinion - Commitment No. 41
- 13 • Restriction on Pledge of Utility Assets -
- 14 Commitment No. 43
- 15 • Hold Harmless; Notice to Lenders; Restriction on
- 16 Acquisitions and Dispositions - Commitment No. 44
- 17 • No Amendment of Ring-Fencing Provisions -
- 18 Commitment No. 46

19

20 **Rate Commitments:**

21 **Q. Please explain the Rate Commitments offered by**

22 **Avista and Hydro One.**

23 A. The first Rate Commitment is related to the

24 "Treatment of Net Cost Savings" (Commitment No. 16). Avista

1 and Hydro One¹ expect to experience cost savings in
2 essentially two stages. First, there will be immediate
3 reductions in costs associated with Avista no longer having
4 publicly traded common stock, fewer non-employee board
5 members, and other cost savings I identified earlier. Second,
6 Avista and Hydro One expect to achieve cost savings and
7 efficiencies in the long-term through the sharing of best
8 practices, information technology, innovation and purchasing
9 power. These longer-term savings will likely take years to
10 achieve.

11 The immediate cost savings are proposed to be flowed
12 through to customers in the form of an immediate Rate Credit
13 over a 10-year period, beginning at the closing of the
14 transaction. The Rate Credit proposal was explained by Mr.
15 Morris, and Mr. Ehrbar explains how the Rate Credit is
16 proposed to be spread among Avista's electric and natural gas
17 customers.

18 The longer-term net cost savings, or net benefits, that
19 Avista and Hydro One achieve as a result of the Proposed
20 Transaction will be reflected in future rate proceedings, as
21 the savings occur over time.

¹The Master List of Commitments in Exhibit No. 3, Schedule 4 refers to a number of different corporate entities such as Olympus Equity LLC., Olympus Holding Corp., etc. In some instances my testimony will use "Hydro One" for convenience. The appropriate Hydro One entity is identified in the applicable commitment in the Master List of Commitments.

1 **Q. What is the commitment related to "Treatment of**
2 **Transaction Costs" (Commitment No. 17)?**

3 A. Under Commitment No. 17, the costs related to the
4 transaction itself will not be included in the retail rates
5 charged to Avista's customers. These costs include, but are
6 not limited to, 1) legal and financial advisory fees
7 associated with the Proposed Transaction, 2) the acquisition
8 premium, 3) any senior executive compensation tied to a change
9 of control of Avista, and 4) any other costs directly related
10 to the Proposed Transaction.

11 The transaction-related costs incurred by Avista are
12 being recorded below-the-line to a nonoperating account, and
13 will not be included in the future retail rates of Avista's
14 customers. Likewise, the transaction-related costs incurred
15 by Hydro One will not be included in Avista's customers'
16 retail rates.

17 **Q. Please explain the "Rate Credits" (Commitment No.**
18 **18) proposed by Joint Applicants.**

19 A. As explained by Mr. Morris, the proposed annual Rate
20 Credit is \$2.65 million per year for the first five years
21 following the closing of the transaction, and it increases to
22 \$3.65 million per year for the last five years - for a total
23 of \$31.5 million over the 10-year period. These annual rate
24 credits are system amounts, and would be allocated by service

1 and state jurisdiction.

2 Joint Applicants are proposing that the Rate Credit
3 applicable to Idaho customers be passed through to customers
4 through separate tariffs: Schedule 73 for electric customers,
5 and Schedule 173 for natural gas customers, as explained by
6 Mr. Ehrbar.

7 **Q. Is any portion of the proposed Rate Credit**
8 **offsetable?**

9 A. Yes. A portion of the proposed Rate Credit for the
10 10-year period is offsetable. That is, when cost savings or
11 net benefits directly related to the transaction are already
12 reflected in base retail rates for customers, the separate
13 Rate Credit on Schedules 73 and 173 will be reduced by an
14 amount up to the offsetable portion of the Rate Credit. The
15 \$1.7 million of immediate costs savings I explained earlier
16 represents the offsetable portion of the \$2.65 million annual
17 Rate Credit for the first five years. For the last five
18 years, \$2.7 million of the \$3.65 million is offsetable. To
19 the extent that Avista demonstrates there are net cost
20 savings, or net benefits, directly associated with the
21 transaction that are already embedded in base retail rates,
22 the Rate Credit for the first five years would be reduced by
23 up to \$1.7 million, and the Rate Credit for the last five
24 years would be reduced by up to \$2.7 million.

1 The proposed \$31.5 million benefit for the 10-year period
2 represents the "floor" of benefits customers will receive; as
3 additional merger savings occur, those would be reflected as
4 part of the cost of service captured in subsequent general
5 rate cases. The \$31.5 million will be received by customers
6 either through a separate Rate Credit on tariff Schedules 73
7 and 173, or by the benefits being reflected in base retail
8 rates.

9

10 **Regulatory Commitments:**

11 **Q. Please explain the various Regulatory Commitments**
12 **offered by Avista and Hydro One.**

13 A. The first Regulatory Commitment is related to
14 "State Regulatory Authority and Jurisdiction" (Commitment No.
15 19). For this commitment Olympus Holding Corp. and Avista
16 agree to comply with all applicable laws, including those
17 related to transfers of property, affiliated interests, and
18 securities and the assumption of obligations and liabilities.

19 **Q. What is the commitment regarding "Separate Books**
20 **and Records" (Commitment No. 21)?**

21 A. Avista has committed to maintaining separate books
22 and records for Avista.

23 **Q. Please explain the commitment related to "Access to**
24 **and Maintenance of Books and Records" (Commitment No. 22)?**

1 A. Under this commitment, Olympus Holding Corp. and
2 Avista agree that the Commission and interested parties will
3 have reasonable access to Avista's books and records,
4 financial information and filings, and continue to have audit
5 rights with respect to the documents supporting any costs that
6 may be allocable to Avista. This also includes access to
7 Avista's board minutes, audit reports, and information
8 provided to credit rating agencies pertaining to Avista.
9 Olympus Holding Corp. and its subsidiaries, including Avista,
10 will also maintain the necessary books and records so as to
11 provide an audit trail for all corporate, affiliate, or
12 subsidiary transactions with Avista, or that result in costs
13 that may be allocable to Avista.

14 The Proposed Transaction will not result in reduced
15 access to the necessary books and records that relate to
16 transactions with Avista, or that result in costs that may be
17 allocable to Avista. Avista will provide Commission Staff
18 and other parties to regulatory proceedings reasonable access
19 to books and records (including those of Olympus Holding Corp.
20 or any affiliate or subsidiary companies) required to verify
21 or examine transactions with Avista, or that result in costs
22 that may be allocable to Avista. Further, Olympus Holding
23 Corp. and Avista will provide the Commission with access to
24 written information provided by and to credit rating agencies

1 that pertains to Avista. Olympus Holding Corp. and each of
2 its subsidiaries will also provide the Commission with access
3 to written information provided by and to credit rating
4 agencies that pertains to Olympus Holding Corp.'s
5 subsidiaries to the extent such information may affect Avista.

6 **Q. What are the Joint Applicants proposing regarding**
7 **"Ratemaking Cost of Debt and Equity" (Commitment No. 24)?**

8 A. Under this commitment, Avista agrees that it will
9 not advocate for a higher cost of debt or equity as compared
10 to what Avista's cost of debt or equity would have been absent
11 Hydro One's ownership. For future ratemaking purposes:

12 a. Determination of Avista's debt costs will be no
13 higher than such costs would have been assuming
14 Avista's credit ratings by at least one industry
15 recognized rating agency, including, but not
16 limited to, S&P, Moody's, Fitch or Morningstar, in
17 effect on the day before the Proposed Transaction
18 closes and applying those credit ratings to then-
19 current debt, unless Avista proves that a lower
20 credit rating is caused by circumstances or
21 developments not the result of financial risks or
22 other characteristics of the Proposed Transaction;

23 b. Avista bears the burden to prove prudent in a future
24 general rate case any pre-payment premium or
25 increased cost of debt associated with existing
26 Avista debt retired, repaid, or replaced as a part
27 of the Proposed Transaction; and

28 c. Determination of the allowed return on equity in
29 future general rate cases will include selection
30 and use of one or more proxy group(s) of companies
31 engaged in businesses substantially similar to
32 Avista, without any limitation related to Avista's
33 ownership structure.

34 **Q. Please describe the commitment regarding "Avista**

1 **Capital Structure" (Commitment No. 25) proposed by the Joint**
2 **Applicants.**

3 A. At all times following the closing of the Proposed
4 Transaction, Avista will have a common equity ratio of not
5 less than 44 percent, as calculated for ratemaking purposes,
6 except to the extent the Commission establishes a lower equity
7 ratio for Avista for ratemaking purposes.

8 **Q. Please explain Joint Applicants' commitment related**
9 **to "Commission Enforcement of Commitments" (Commitment No.**
10 **29)?**

11 A. Hydro One and Avista understand that the Commission
12 has authority to enforce these commitments in accordance with
13 their terms. If there is a violation of the terms of these
14 commitments, then the offending party may, at the discretion
15 of the Commission, have a period of thirty (30) calendar days
16 to cure such violation. The scope of this commitment includes
17 the authority of the Commission to compel the attendance of
18 witnesses from Olympus Holding Corp. and its subsidiaries with
19 pertinent information on matters affecting Avista.

20 **Q. Will Olympus Holding Corp. provide a "Submittal to**
21 **State Court Jurisdiction for Enforcement of Commission**
22 **Orders" as a part of this transaction (Commitment No. 30)?**

23 A. Yes. Olympus Holding Corp. will file with the
24 Commission, prior to the closing of the Proposed Transaction,

1 an affidavit affirming that it will submit to the jurisdiction
2 of the relevant state courts for enforcement of the
3 Commission's orders adopting these commitments and subsequent
4 orders affecting Avista.

5

6 **Financial Integrity Commitments:**

7 **Q. What is Hydro One's commitment related to "Capital**
8 **Structure Support" (Commitment No. 33)?**

9 A. Once the Proposed Transaction is completed, Avista
10 will no longer need to access the capital markets for equity.
11 The equity will be supported through retained earnings, and
12 equity investment from Hydro One. As explained by Mr. Lopez,
13 Hydro One has a strong balance sheet and ready access to both
14 debt and equity markets.

15 Through Commitment 33 Hydro One will support a capital
16 structure that includes a strong common equity ratio, and
17 Hydro One has a demonstrated ability to support such a
18 commitment. This strong common equity ratio is an important
19 component in supporting financial metrics that are designed
20 to allow Avista access to debt financing under reasonable
21 terms and on a sustainable basis.

22 **Q. Please explain Joint Applicants' commitment related**
23 **to "Utility-Level Debt and Preferred Stock" (Commitment No.**
24 **34).**

1 A. Under this commitment, Avista will continue to
2 maintain its own separate debt and preferred stock to support
3 its utility operations. Avista currently does not have
4 outstanding preferred stock, and any future issuances will be
5 dependent on the circumstances at the time.

6 **Q. Please explain Joint Applicants' commitment related**
7 **to "Continued Credit Ratings" (Commitment No. 35).**

8 A. Under this commitment, each of Hydro One and Avista
9 will continue to be rated by at least one nationally
10 recognized statistical "Rating Agency." Hydro One and Avista
11 will use reasonable best efforts to obtain and maintain a
12 separate credit rating for Avista from at least one Rating
13 Agency within ninety (90) days following the closing of the
14 Proposed Transaction. If Hydro One and Avista are unable to
15 obtain or maintain the separate rating for Avista, they will
16 make a filing with the Commission explaining the basis for
17 their failure to obtain or maintain such separate credit
18 rating for Avista, and parties will have an opportunity to
19 participate and propose additional commitments.

20 **Q. Please explain the commitment by Joint Applicants**
21 **related to "Restrictions on Upward Dividends and**
22 **Distributions" (Commitment No. 36).**

23 A. The commitment by Avista and Hydro One regarding
24 Commitment 36 is as follows:

1 a. If either (i) Avista's corporate credit/issuer
2 rating as determined by at least one industry
3 recognized rating agency, including, but not
4 limited to, S&P, Moody's, Fitch, or Morningstar is
5 investment grade or (ii) the ratio of Avista's
6 EBITDA to Avista's interest expense is greater than
7 or equal to 3.0, then distributions from Avista to
8 Olympus Equity LLC shall not be limited so long as
9 Avista's equity ratio is equal to or greater than
10 44 percent on the date of such Avista distribution
11 after giving effect to such Avista distribution,
12 except to the extent the Commission establishes a
13 lower equity ratio for ratemaking purposes. Both
14 the EBITDA and equity ratio shall be calculated on
15 the same basis that such calculations would be made
16 for ratemaking purposes for regulated utility
17 operations.

18 b. Under any other circumstances, distributions from
19 Avista to Olympus Equity LLC are allowed only with
20 prior Commission approval.

21 **Q. What is Joint Applicants' commitment related to**
22 **"Pension Funding" (Commitment No. 37)?**

23 A. Under this commitment, Avista will maintain its
24 pension funding policy in accordance with sound actuarial
25 practice.

26 **Q. Please explain the commitment related to "SEC**
27 **Reporting Requirements" (Commitment No. 38).**

28 A. Following the closing of the transaction, Avista
29 will file required reports with the SEC.

30 **Q. Please explain the commitment related to**
31 **"Compliance with the Sarbanes-Oxley Act" (Commitment No. 39).**

32 A. Following the closing of the Proposed Transaction,
33 Avista will comply with applicable requirements of the

1 Sarbanes-Oxley Act.

2

3 **Ring-Fencing Commitments:**

4 **Q. Before you begin with the specific Ring-Fencing**
5 **Commitments, what does the term "ring-fencing" mean?**

6 A. In the context of mergers and acquisitions, ring-
7 fencing refers to financial and corporate structuring in a
8 transaction that results in a newly acquired company (in this
9 case, Avista) being isolated from the upstream corporate
10 structure of its new owners (Hydro One and its affiliates).

11 **Q. Please explain the Ring-Fencing Commitments offered**
12 **by Avista and Hydro One.**

13 A. I will explain a number of the Ring-Fencing
14 Commitments offered by Avista and Hydro One, and Mr. Lopez
15 will address additional Commitments. The first Ring-Fencing
16 Commitment is related to "Independent Directors" (Commitment
17 No. 40).

18 Under Commitment No. 40, at least one of the nine members
19 of the board of directors of Avista will be an Independent
20 Director who is not a member, stockholder, director (except
21 as an independent director of Avista or Olympus Equity LLC),
22 officer, or employee of Hydro One or its affiliates. At least
23 one of the members of the board of directors of Olympus Equity
24 LLC will be an Independent Director who is not a member,

1 stockholder, director (except as an independent director of
2 Olympus Equity LLC or Avista), officer, or employee of Hydro
3 One or its affiliates. The same individual may serve as an
4 Independent Director of both Avista and Olympus Equity LLC.
5 The organizational documents for Avista will not permit
6 Avista, without the consent of a two-thirds majority of all
7 its directors, including the affirmative vote of the
8 Independent Director (or if at that time Avista has more than
9 one Independent Director, the affirmative vote of at least
10 one of Avista's Independent Directors), to consent to the
11 institution of bankruptcy proceedings or the inclusion of
12 Avista in bankruptcy proceedings.

13 **Q. What is Joint Applicants' commitment related to a**
14 **"Non-Consolidation Opinion" (Commitment No. 41)?**

15 A. A non-consolidation opinion is a legal document
16 from outside counsel concluding that certain ring-fencing
17 provisions are sufficient that a bankruptcy court would not
18 order the substantive consolidation of the assets and
19 liabilities of a utility with those of the utility's parent
20 company or the parent company's affiliates or subsidiaries.
21 Under Commitment No. 41, Avista and Hydro One commit to the
22 following:

23 a. Within ninety (90) days of the Proposed Transaction
24 closing, Avista and Olympus Holding Corp. will file
25 a non-consolidation opinion with the Commission
26 which concludes, subject to customary assumptions

1 and exceptions, that the ring-fencing provisions
2 are sufficient that a bankruptcy court would not
3 order the substantive consolidation of the assets
4 and liabilities of Avista with those of Olympus
5 Holding Corp. or its affiliates or subsidiaries
6 (other than Avista and its subsidiaries).

7 b. Olympus Holding Corp. must file an affidavit with
8 the Commission stating that neither Olympus Holding
9 Corp. nor any of its subsidiaries, will seek to
10 include Avista in a bankruptcy without the consent
11 of a two-thirds majority of Avista's board of
12 directors including the affirmative vote of
13 Avista's independent director, or, if at that time
14 Avista has more than one independent director, the
15 affirmative vote of at least one of Avista's
16 independent directors.

17 c. If the ring-fencing provisions in these commitments
18 are not sufficient to obtain a non-consolidation
19 opinion, Olympus Holding Corp. and Avista agree to
20 promptly undertake the following actions:

21 (i) Notify the Commission of this inability to
22 obtain a non-consolidation opinion.

23 (ii) Propose and implement, upon Commission
24 approval, such additional ring-fencing
25 provisions around Avista as are sufficient to
26 obtain a non-consolidation opinion subject to
27 customary assumptions and exceptions.

28 (iii) Obtain a non-consolidation opinion.

29 **Q. Do you believe that the ring-fencing provisions**
30 **being proposed are sufficient to obtain such a non-**
31 **consolidation opinion?**

32 A. Yes.

33 **Q. Please explain Joint Applicants' commitment related**
34 **to "Restriction on Pledge of Utility Assets" (Commitment No.**
35 **43).**

36 A. Under this commitment, Avista will agree to

1 prohibitions against loans or pledges of Avista's utility
2 assets to Hydro One, Olympus Holding Corp., or to any of their
3 subsidiaries or affiliates, without Commission approval.

4 **Q. Please explain Joint Applicants' commitment**
5 **referred to as "Hold Harmless; Notice to Lenders; Restriction**
6 **on Acquisitions and Dispositions" (Commitment No. 44).**

7 A. Avista and Hydro One commit to the following
8 regarding Commitment No. 44:

9 a. Avista will generally hold Avista customers
10 harmless from any business and financial risk
11 exposures associated with Olympus Holding Corp.,
12 Hydro One, and Hydro One's other affiliates.

13 b. Pursuant to this commitment, Avista and Olympus
14 Holding Corp. will file with the Commission, prior
15 to closing of the Proposed Transaction, a form of
16 notice to prospective lenders describing the ring-
17 fencing provisions included in these commitments
18 stating that these provisions provide no recourse
19 to Avista assets as collateral or security for debt
20 issued by Hydro One or any of its subsidiaries,
21 other than Avista.

22 c. In furtherance of this commitment:

23 1. Avista commits that Avista's regulated utility
24 customers will be held harmless from the
25 liabilities of any unregulated activity of
26 Avista or Hydro One and its affiliates. In any
27 proceeding before the Commission involving
28 rates of Avista, the fair rate of return for
29 Avista will be determined without regard to
30 any adverse consequences that are demonstrated
31 to be attributable to unregulated activities.
32 Measures providing for separate financial and
33 accounting treatment will be established for
34 each unregulated activity.

35 2. Olympus Holding Corp. and Avista will notify
36 the Commission subsequent to Olympus Holding
37 Corp.'s board approval and as soon as

1 practicable following any public announcement
2 of: (1) any acquisition by Olympus Holding
3 Corp. of a regulated or unregulated business
4 that is equivalent to five (5) percent or more
5 of the capitalization of Avista; or (2) the
6 change in effective control or acquisition of
7 any material part of Avista by any other firm,
8 whether by merger, combination, transfer of
9 stock or assets. Notice pursuant to this
10 provision is not and will not be deemed an
11 admission or expansion of the Commission's
12 authority or jurisdiction over any transaction
13 or in any matter or proceeding whatsoever.

14 Within sixty (60) days following the notice
15 required by this subsection (c)(ii)(2), Avista
16 and Olympus Holding Corp. or its subsidiaries,
17 as appropriate, will seek Commission approval
18 of any sale or transfer of any material part
19 of Avista. The term "material part of Avista"
20 means any sale or transfer of stock
21 representing ten percent (10%) or more of the
22 equity ownership of Avista.

23 3. Neither Avista nor Olympus Holding Corp. will
24 assert in any future proceedings that, by
25 virtue of the Proposed Transaction and the
26 resulting corporate structure, the Commission
27 is without jurisdiction over any transaction
28 that results in a change of control of Avista.

29 d. If and when any subsidiary of Avista becomes a
30 subsidiary of Hydro One or one of its subsidiaries
31 other than Avista, Avista will so advise the
32 Commission within thirty (30) days and will submit
33 to the Commission a written document setting forth
34 Avista's proposed corporate and affiliate cost
35 allocation methodologies.

36 **Q. Finally, please explain Joint Applicants'**
37 **commitment related to "No Amendment of Ring-Fencing**
38 **Provisions" (Commitment No. 46).**

39 A. Under this commitment, Olympic Holding Corp. and
40 Avista commit that no material amendments, revisions or

1 modifications will be made to the ring-fencing provisions as
2 specified in these regulatory commitments without prior
3 Commission approval, pursuant to a limited re-opener for the
4 sole purpose of addressing the ring-fencing provisions.

5

6 **VI. REQUIRED APPROVALS FOR THE PROPOSED TRANSACTION**

7 **Q. Please describe the regulatory filings and**
8 **approvals needed to consummate the Proposed Transaction.**

9 A. As a condition to consummation of the Proposed
10 Transaction, Avista must obtain approvals, consents or
11 waivers from, or make filings with, a number of regulatory
12 authorities, as well as the satisfaction of customary closing
13 conditions. With regard to state regulatory Commissions,
14 approvals are required from the Washington Utilities and
15 Transportation Commission (WUTC), the Idaho Public Utilities
16 Commission (IPUC), the Public Utility Commission of Oregon
17 (OPUC), the Public Service Commission of the State of Montana
18 (MPSC), and the Regulatory Commission of Alaska (RCA).

19 Avista must also obtain approvals from FERC under the
20 Federal Power Act, and from the Federal Communications
21 Commission under the Communications Act of 1934, as amended
22 by the Telecommunications Act of 1996.

23 Furthermore, filings must be made with the Department of
24 Justice and the Federal Trade Commission pursuant to the Hart-

1 Scott-Rodino Act, and with the U.S. Committee on Foreign
2 Investment in the United States, pursuant to the Exon-Florio
3 Amendment to the Defense Production Act of 1950.

4 The Proposed Transaction also must be approved by
5 Avista's shareholders. A proxy statement will be filed by
6 Avista with the SEC in September 2017, in preparation for a
7 vote of Avista's shareholders.

8 **Q. Do Joint Applicants believe they will satisfy all**
9 **the regulatory requirements needed for the Proposed**
10 **Transaction to be consummated?**

11 A. Yes. Avista and Hydro One believe we will receive
12 the required consents and approvals needed to complete the
13 Proposed Transaction. Closing is anticipated to occur in the
14 second half 2018.

15 Avista and Hydro One request that the Commission schedule
16 a review of the Proposed Transaction in a time frame that will
17 allow approval by the Commission on or before August 14, 2018.

18

19 **VII. AVISTA OPERATIONS BETWEEN SIGNING AND CLOSING**

20 **Q. How does Avista plan to operate its business until**
21 **the closing of the Proposed Transaction?**

22 A. Until the closing of the Proposed Transaction
23 Avista will operate independently of Hydro One. Avista's
24 operations will continue in the ordinary and usual course of

1 business, consistent with past practice, and in accordance
2 with the provisions of the Merger Agreement.

3 Avista will use commercially reasonable efforts to
4 preserve its business operations, maintain existing relations
5 with its employees and third parties, and continue all
6 material governmental permits, franchises and other
7 operational authorizations.

8 **Q. Will Avista continue to have the discretion to pay**
9 **a dividend to its shareholders?**

10 A. Yes. Avista has historically paid quarterly cash
11 dividends on common stock, and the last dividend was declared
12 on August 17, 2017 (payable September 15, 2017). Under the
13 terms of the Merger Agreement, Avista may continue paying its
14 regular quarterly cash dividends, including a "stub" dividend
15 in the quarter in which the merger is consummated. Until the
16 closing, the decision to pay a dividend will continue to be
17 at the sole discretion of Avista's Board of Directors.

18 Under the Merger Agreement, the dividend may be increased
19 by no more than \$0.06 per share per fiscal year, without the
20 prior written consent of Hydro One.

21 **Q. Does this conclude your pre-filed, direct**
22 **testimony?**

23 A. Yes, it does.